

NETWORK POLICY FOR THE ALF THIRD PHASE: CHALLENGES, OBJECTIVES AND TOOLS

Supporting Civil Society in Intercultural Action



Outline

SOCIAL CHANGE, CULTURAL CHALLENGES

WHAT WE WANT TO ACHIEVE

HOW WE WANT TO OPERATE

NETWORK SCHEME: ONE PROGRAMME, TWO COMPONENTS

NETWORK POLICY FOR THE ALF THIRD PHASE: A MAP





SOCIAL CHANGE, CULTURAL CHALLENGES

ALF Board of Governors :

“Fifteen years after the launching of the Barcelona Process, the notion of dialogue between cultures needs to be enriched and reviewed, and must include a global and dynamic approach, which takes into consideration the **interrelation existing between intercultural dialogue and human rights, development, environmental factors and peace**” (*Strategic Guidelines*, October 2010)

ALF Strategy 2012-2014:

“The **mobilization of civil society for inclusion and citizenship** should play a key-role in the Foundation’s overall intercultural strategy” (*BoG Meeting* -September 2011)

E U R O M E D



SOCIAL CHANGE, CULTURAL CHALLENGES

ALF Statutes:

The Foundation must operate, resuming the true meaning of its original mission of being an **“Interface”**, a **“Facilitator”**, a **“Clearing House”**, where what is happening in society should be understood and approached with the Foundation’s unique capabilities and resources.

Stefan Füle:

“Now we want to have much closer relationships with civil society organizations, **shifting the focus from relationships with the authorities to relationships with civil society**. The time has come to be more ambitious in offering a more solid basis for our relationship”

E U R O M E D



SOCIAL CHANGE, CULTURAL CHALLENGES



NSDS - 2009-2011

The “**Network of Networks**” model enhanced through:

- **Involving** Networks in the **design** of the ALF strategies
- **Associating** them in the **implementation** of ALF programmes and activities
- **Reinforcing** Network’s structure through **coordination, mobilization and capacity building**
- Encouraging **regional and national initiatives**, building upon the Networks’ diversity



SOCIAL CHANGE, CULTURAL CHALLENGES



NSDS - 2009-2011

Results :

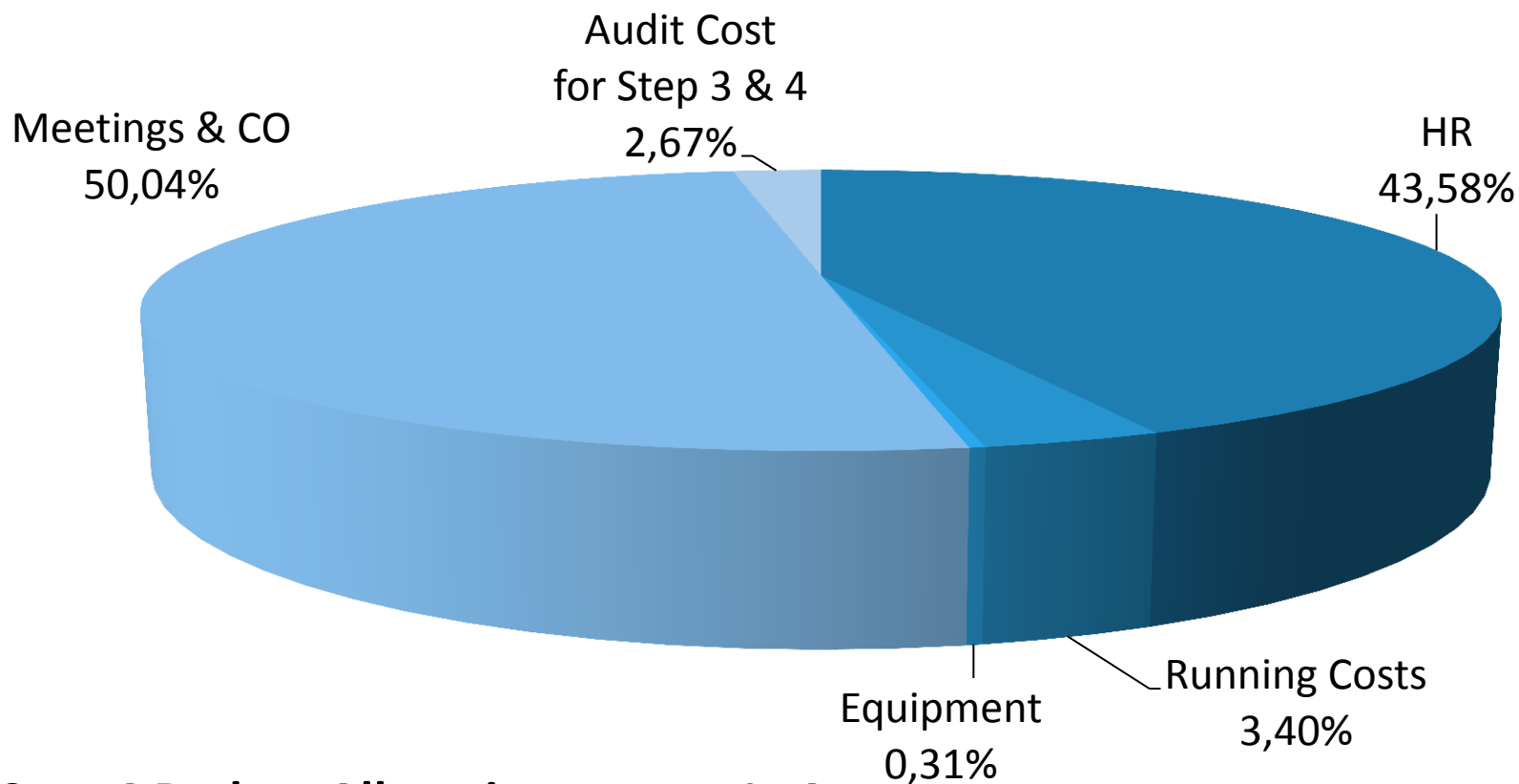
- **Network Members involved in ALF programmes** (around **43%** of members in 2010)
- **Network Services delivered** (among which, **165** Network meetings during Steps 3-4)
- **Common Operations organized** (**75** during Steps 3 - 4)
- **Membership Reconfirmation:** **3,900** (October 2011) 4,011 (October 2010)



SOCIAL CHANGE, CULTURAL CHALLENGES



NSDS - 2009-2011



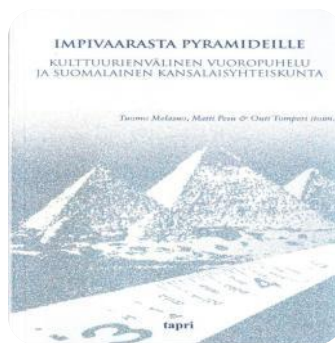
Step 4 Budget Allocations as per LoA



SOCIAL CHANGE, CULTURAL CHALLENGES



NSDS - 2009-2011 Common Actions / Meetings



AnnaLindh.nl

AnnaLindh.nl



Thameur Mekki (TUNISIA)

È un giovane giornalista indipendente (24 anni) membro di alcune organizzazioni della società civile tunisina. Scrive sul quotidiano online Iekano.com ed è produttore e animatore di Hachtrack, una trasmissione che passa sulle onde della radio Mosquée FM. Hachtrack si è molto impegnata nel movimento culturale giovanile di ultimi questi mesi.



Kerim Bouzouita (TUNISIA)

È un ricercatore e insegnante universitario, è blogger politico, diplomatico in informatica, media, tecnologia, antropologia e sociologia, specializzato nei movimenti di contro-cultura e resistenza civile. Tra il 2007 e il 2011 ha insegnato in diverse università tunisine e francesi ma con l'avvento dei movimenti insurrezionali si è dedicato a partecipare e a documentare gli avvenimenti, in particolare la crisi umanitaria sul confine tra Libia e Tunisia e il dramma dei rifugiati.



Leila Chahbi (FR-Algeria)

di padre algerino e madre francese ha studiato cinematografia in Francia dove ha iniziato a lavorare da giornalista. Lavora come free lance per la televisione, viaggiando soprattutto in Oriente e Maghreb. All'epoca (2008) il suo primo opera cinematografica, autoprodotta, sul tema dell'immigrazione.

Eventi realizzati nell'ambito dei progetti:
"Supporting Citizenship and Meeting Minorities"
"Per la cittadinanza Con le minoranze"
Operazione Comune della Rete Italiana della Fondazione Anna Lindh
"COMING OUT SAP"
Ref. DEC-NSAID/2009/202-380 EuropeAid/127764/C2/C2/PM/01
Non-State Actors and Local Authorities in Development Programmes
Info: www.adriaticediterranean.eu - www.pcnoradgaoec.eu





SOCIAL CHANGE, CULTURAL CHALLENGES

2009-2011 ALF Programmes - CFP

Cities Cultural Policies in the context of immigrant-related diversity: towards a Mediterranean approach

Project financed by the Anna Lindh Foundation within the field of "Migration, cities and diversity" Ref: ALP/CFP/2010/ST2/105



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SOCIAL CHANGE, CULTURAL CHALLENGES



NSDS - 2009-2011

Weaknesses :

- **Non-competitive HoN service delivery** toward member organizations, and scarce Network identity among member organizations
- **Limited Network decision-making power and management** rotation mechanisms, and fragile acknowledgment by member organizations of the Coordination's leadership
- Partial or insufficient **involvement of member organizations** in other ALF programmes
- Lengthy **administrative process** by both HoN and ALF Secretariat in the NSDS management.



SOCIAL CHANGE, CULTURAL CHALLENGES



2009-2011 LESSONS LEARNT

THE MORE the Network decision-making process and coordination is participatory, &

the **interaction** between ALF Secretariat and Networks is **fruitful**,

THE MORE the **performance rate of the Network** grows, &

the **visibility of the Network** in their civil society gains ground

the Network Scheme management is **smoother**.



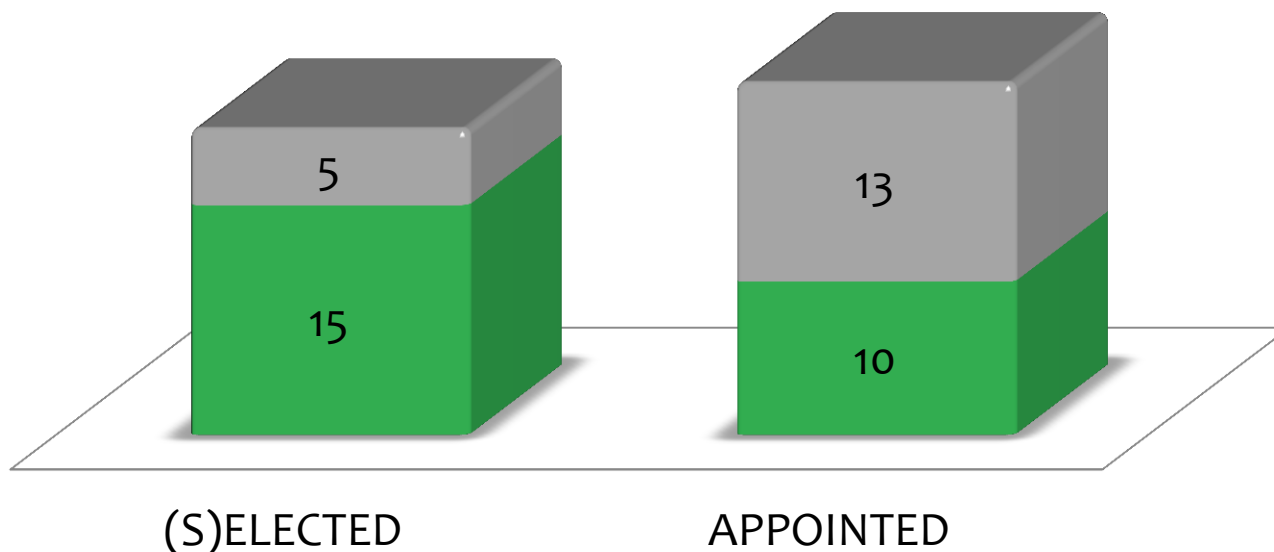
SOCIAL CHANGE, CULTURAL CHALLENGES



2009-2011 LESSONS LEARNT – Governance / Performance

Final Reports Submission

■ Completed ■ Uncompleted/Delayed/Not Participated





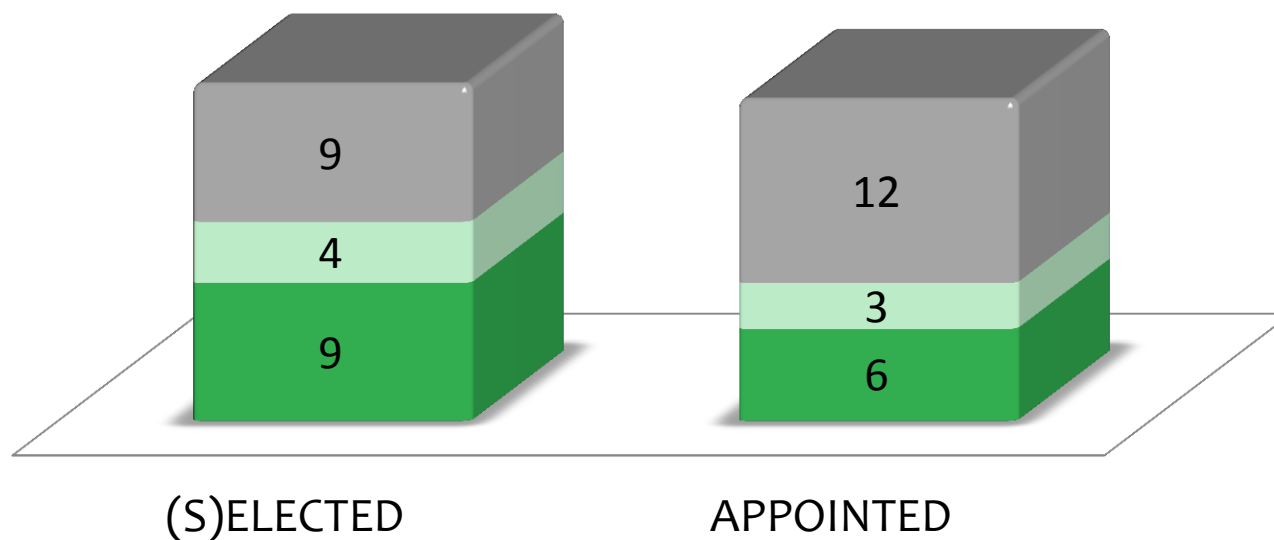
SOCIAL CHANGE, CULTURAL CHALLENGES



2009-2011 LESSONS LEARNT – Governance / Performance

Members' Assessment of HoN Performance

■ Positive ■ Fair ■ Weak/Not Received



To what extent do you think the HoN/Network Coordinator is efficient in the mobilization and coordination of the Network?
How do you evaluate the Common Operation(s) organised in the frame of the NSDS Step 4?

WHAT WE WANT TO ACHIEVE



2012 - 2014

GENERAL PRINCIPLES FOR THE NETWORKS IN THE FOUNDATION'S MISSION:

- **Thematic cooperation**
- **National and sub-regional initiatives**
- **Exchange of ideas and good practices and Networking**
- **Transparency and accountability**
- **Participatory and democratic management**
- **Steering Network growth and opening it to the civil society**
- **Facilitation of fluid communication**

WHAT WE WANT TO ACHIEVE



2012 - 2014

NETWORK POLICY PRIORITY OBJECTIVES :

- **NETWORKS / Spaces to promote regional alliances**
- **NETWORKS / Channels for partnerships** where **Southern civil societies** are central players
- **NETWORKS / Tools to connect** civil society organizations and social groups **who do not talk to each other**
- **NETWORK COORDINATION BODIES / Service-oriented** to build civil society capacity and citizenship tools,
- **NETWORK COORDINATION BODIES & ALF SECRETARIAT / Empowering independent spaces**

HOW WE WANT TO OPERATE



2012 - 2014

NETWORK POLICY OPERATIONAL APPROACHES:

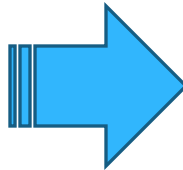
- **Networking**, partnership-making and **capacity building**
- Grassroots Intercultural approaches through specific **Network actions (nat/sub-reg level)**
- **Innovative practices, participatory** and democratic **management**
- Opportunities for **debate, analysis** and **exchange** between Networks & other actors
- Multiplying **communication** and **visibility** channels
- Diversifying **funding** mechanisms for Network member organizations.

HOW WE WANT TO OPERATE

PROGRAMMES & TOOLS

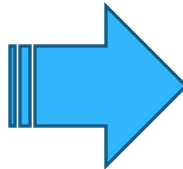
NETWORK FUNCTIONS

HON MEETINGS
SEMINARS OF COORDINATORS
SURVEYS



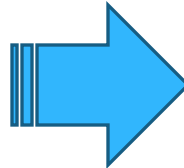
Network Consultation / involvement in the design of ALF action

CALLS FOR PROPOSALS



Implementation of projects between particular Network members

BELIEVE IN DIALOGUE ACT
FOR CITIZENSHIP FACILITY



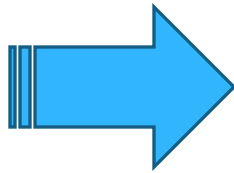
- Anna Lindh Volunteers: Exchange between members
- Pilot-schemes in the field of democracy and citizenship (incl. capacity building)
- Decentralized debates

HOW WE WANT TO OPERATE

PROGRAMMES AND TOOLS

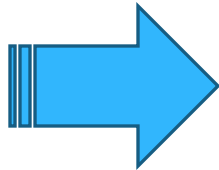
NETWORK FUNCTIONS

ANNA LINDH FORUM



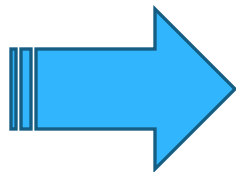
- Space for reflection, exchange & partnership-making
- Emergence of project proposal partnerships

**MULTI-ANNUAL
PROGRAMMES & REGIONAL
INITIATIVES**



- Thematic clusters of member organizations
- Regional training & capacity building
- Cross-Networks /Regional initiatives

**OBSERVATORY ON
SOCIAL TRENDS AND
CULTURAL DIVERSITY**



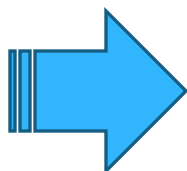
- Use of developed research tools by members
- Network participation in analysis / collection of good practices & studies

HOW WE WANT TO OPERATE

PROGRAMMES AND TOOLS

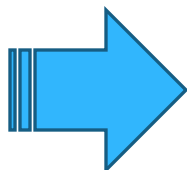
NETWORK FUNCTIONS

AWARDS



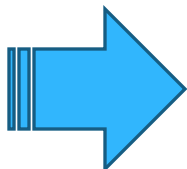
- Network tours and innovative practices
- Iqraa Award : Nomination, evaluation, tours

COMMUNICATION AND ONLINE TOOLS



- Partnership opportunities
- Visibility guidance for Networks
- Online labeling

NETWORK STRATEGIC DEVELOPMENT SCHEME

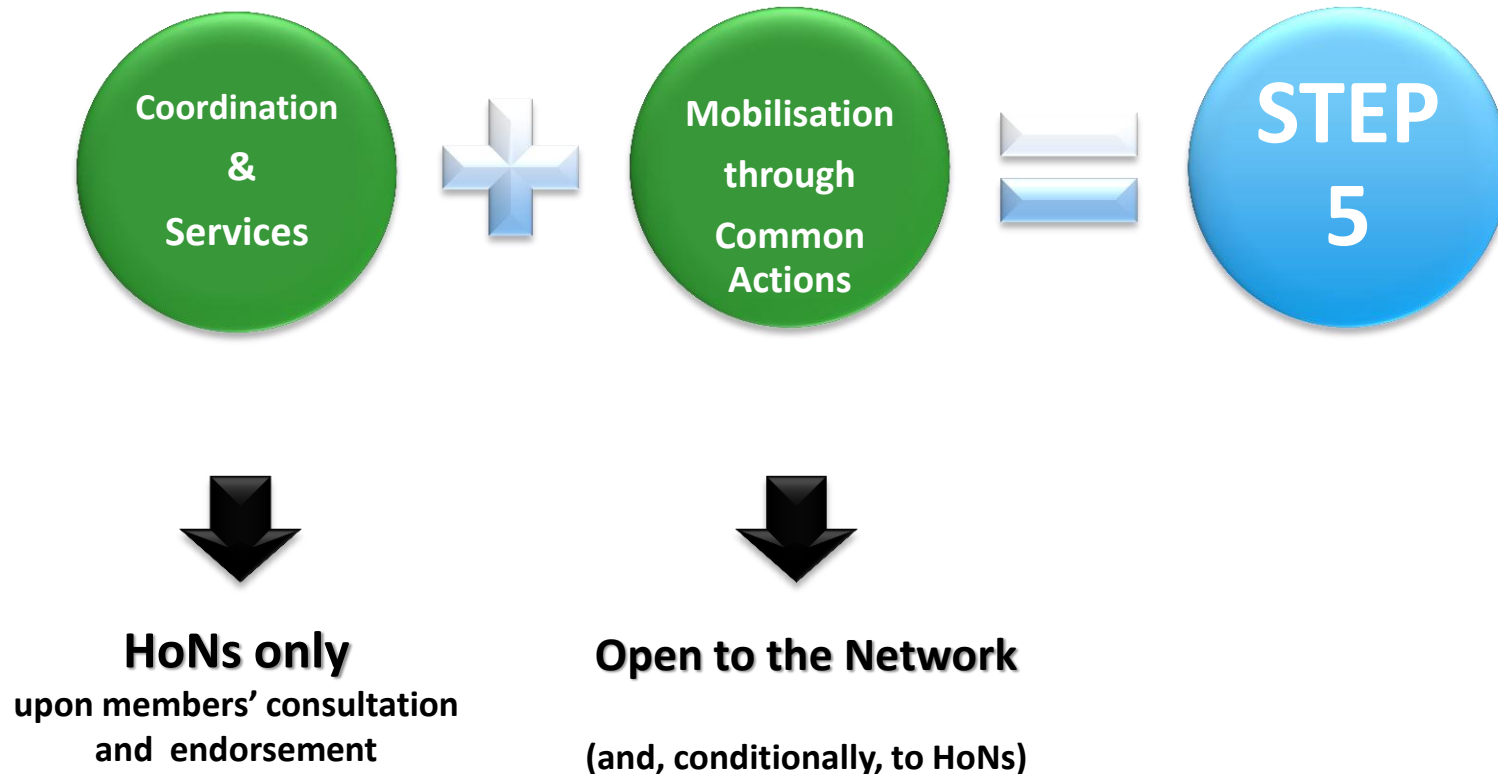


- Network Coordination and Service delivery
- National initiatives between Network members
(Common actions)

NETWORK SCHEME: ONE PROGRAMME, TWO COMPONENTS



STEP 5 - A NEW APPROACH



NSDS: STEP 5



COORDINATION AND SERVICES

Component One is addressed to HoN institutions / Network Coordinators

Content

- ALF **plans** and **programmes**, and **consultation** of members
- **Coordination** of **decision-making bodies** such as general assemblies, steering committees or regional coordinators,
- **Management** of **membership** and confirmation
- **Dissemination** of ALF or Network **information** with the Secretariat and the BoG
- Assistance in **capacity building**
- Enhancement of the **participation** of Network Members
- Development of **Network surveys** and internal **Evaluation**
- Enhancement of the **Visibility** of the Network.

NSDS: STEP 5

COORDINATION AND SERVICES

Component One is addressed to HoN institutions / Network Coordinators



Target and Eligibility



Adopt **Network Rules** in line with the **Network Strategy**



Members consultation in the **development** of the support proposal

NSDS: STEP 5



MOBILIZATION THROUGH COMMON ACTIONS

The common actions shall be developed in the ALF fields of action:

- Culture and Creativity
- Education and Intercultural Learning
- Cities and Spaces of Citizenship
- Media and Public Opinion

While adopting an intercultural approach, the actions shall rotate around the following dimensions:

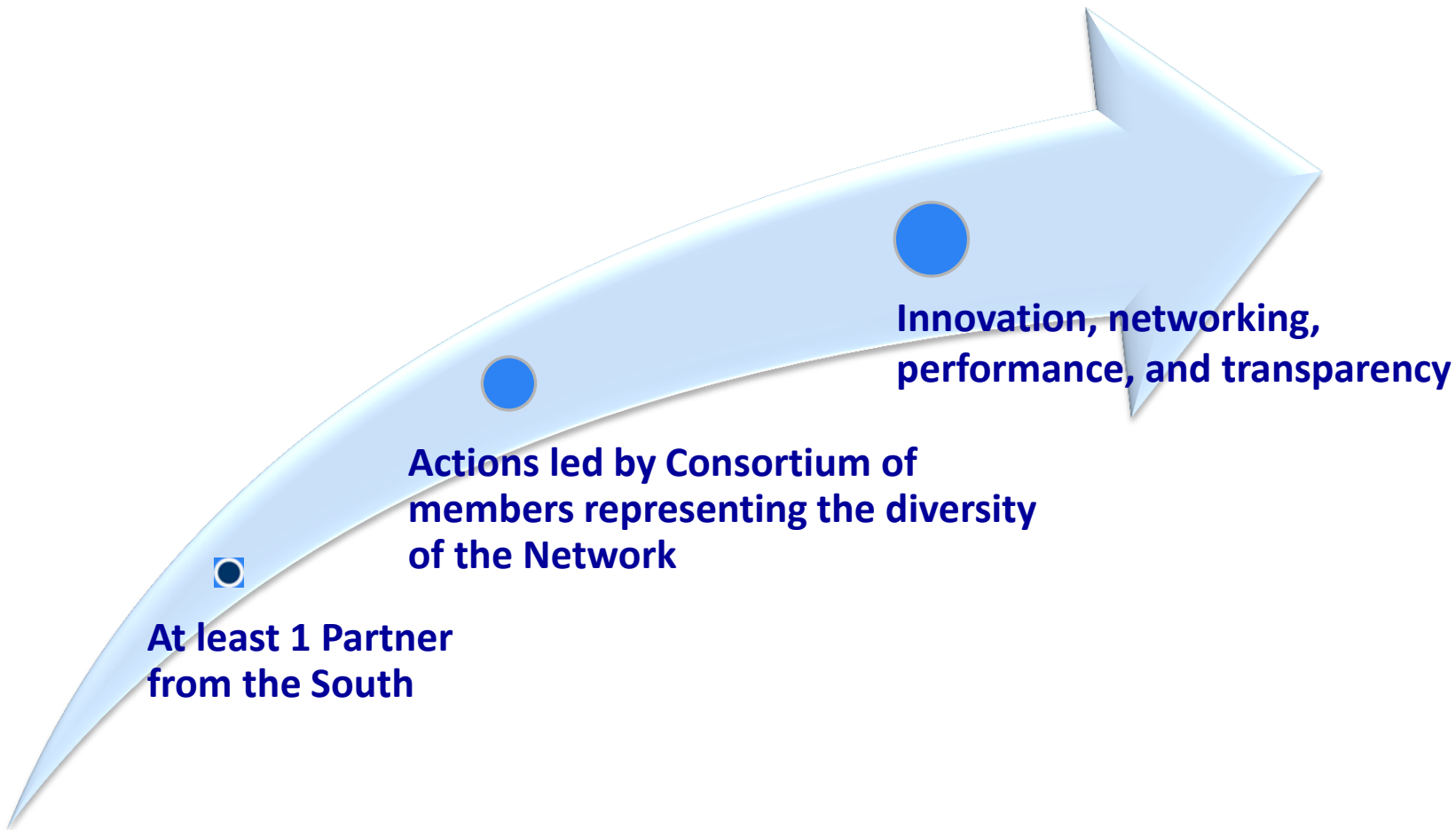
- Social and Cultural diversity
- Democratic Accountability and Freedoms
- Inclusive and Sustainable Human development

NSDS: STEP 5

MOBILIZATION THROUGH COMMON ACTIONS

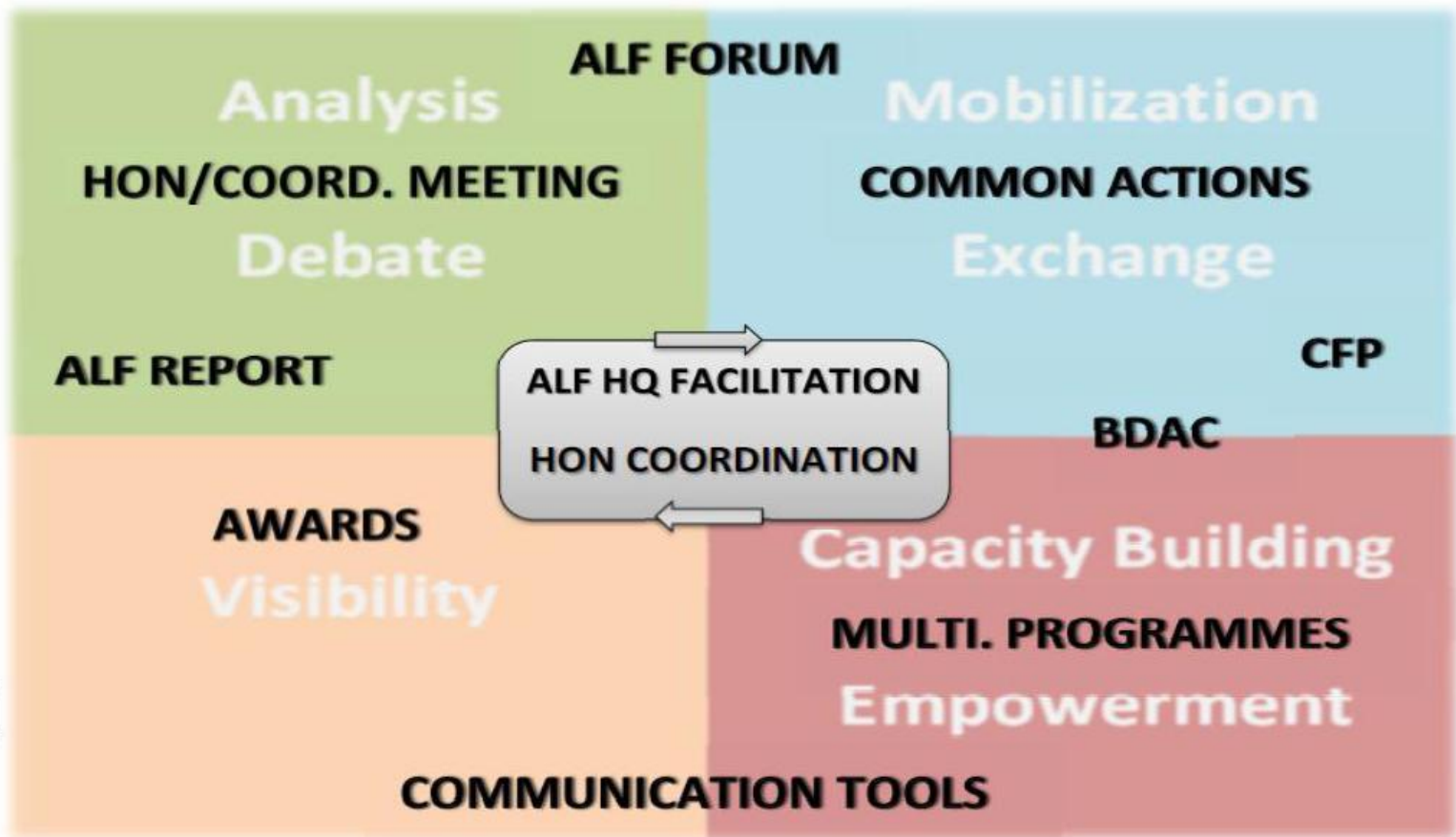


Target and Eligibility





NETWORK POLICY FOR THE ALF THIRD PHASE: A MAP



PRIORITIES

REGIONAL ALLIANCES * SOUTHERN PARTNERSHIPS *
*DIALOGUE BEYOND BORDERS * INDEPENDENT SPACES

NETWORK POLICY FOR THE ALF THIRD PHASE: CHALLENGES, OBJECTIVES AND TOOLS

Thank you!

